

PROJECTS SUB (POLICY AND RESOURCES) COMMITTEE

Thursday, 17 February 2022

Minutes of the meeting of the Projects Sub (Policy and Resources) Committee held at the Guildhall EC2 at 11.00 am

Present

Members:

Deputy Keith Bottomley (Chairman)	Randall Anderson
Deputy Jamie Ingham Clark (Deputy Chairman)	Caroline Haines
Rehana Ameer	Christopher Hayward

Officers:

Joseph Anstee	- Town Clerk's Department
Rohit Paul	- Town Clerk's Department
Sarah Baker	- Town Clerk's Department
Paul Murtagh	- Community & Children's Services Department
Melanie Charalambous	- Environment Department
Clarisse Tavin	- Environment Department
Simon Cribbens	- Community & Children's Services Department
Gillian Howard	- Environment Department
Ian Hughes	- Environment Department
Daniel Laybourn	- Environment Department
George Wright	- Environment Department
Janet Laban	- Environment Department
Albert Cheung	- Environment Department
Ola Obadara	- City Surveyor's Department
Brendan Crowley	- City Surveyor's Department
Sonia Virdee	- Chamberlain's Department
Phil Pettit	- Chamberlain's Department
David Downing	- Community and Children's Services Department
Sarah Williams	- City of London Police
Jonathon Poyner	- Barbican Centre
Cornell Farrell	- Barbican Centre

1. APOLOGIES

Apologies for absence were received from Deputy Catherine McGuinness, Andrew McMurtrie, Susan Pearson, John Petrie and James de Sausmarez.

2. MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA

There were no declarations of interests.

3. **GATEWAY APPROVAL PROCESS**

RESOLVED – That the Gateway Approval Process be received.

4. **MINUTES**

RESOLVED – That the public minutes and non-public summary of the meeting held on 25 January 2022 are approved as an accurate record.

5. **PUBLIC ACTIONS**

There were no public outstanding actions.

6. **GATEWAY 4 ISSUE - FIRE DOOR REPLACEMENT PROGRAMME**

The Sub Committee considered a Gateway 4 Issue report of the Director of Community and Children's Services on the Fire Door Replacement Programme. The Director of Community and Children's Services introduced the report and drew Members' attention to the key points. In response to questions from Members, the Director of Community and Children's Services assured the Sub Committee that previous relevant supplier issues had been resolved and outlined plans to mitigate against cost risks. The Sub Committee noted that the proposals had been approved by the Community and Children's Services Committee.

RESOLVED – That the Projects Sub Committee:

1. Note the revised project timelines following delay to the programme due to Covid-19 and design compliance issues;
2. Note the total estimated cost of the project at £8,983,214 (excluding risk), (£9,100,000 including risk); and
3. That Option 1 is approved whereby the procurement of the remaining Lots will be undertaken via the Hyde Fire Safety Framework by means of their direct award mechanism to the top ranked supplier, Gerda Security Products Ltd, subject to tendered costs being within previously approved estimates.

7. **GATEWAY 3 ISSUE - ST PAUL'S CATHEDRAL EXTERNAL RE-LIGHTING PROJECT**

The Sub Committee considered a Gateway 3 Issue report of the Executive Director of Environment regarding the St. Paul's Cathedral External Re-lighting project. The Executive Director of Environment introduced the report and outlined the objectives and timeline for the project before advising the Sub Committee of the funding strategy.

Members commented that the exciting project would require great care, befitting the status of the building. In response to a question regarding funding, the Executive Director of Environment advised that a substantive part of the external sponsorship sought had been agreed in principle, and that a report would be brought back once the funding had been confirmed. The Sub Committee was further advised that the Cathedral would take on future maintenance costs following completion of the project.

In response to a question regarding project governance, the Executive Director of Environment advised that the City of London Corporation had been responsible for the external lighting of the Cathedral since the 1960s, and advised that whilst the Cathedral was not in a position to lead on the project, they had been a good partner and had assisted in identifying external sponsorship. However, a new legal agreement was under consideration for implementation after this project. Members agreed that it would be appropriate to review the historic arrangement, as the City of London Corporation should not be seen as a default funder, and commented that the project would need to stay within budget, as it would not be possible to fund any cost increases internally.

RESOLVED – That the Projects Sub Committee:

1. Note that a project capital funding bid of £1.16M was approved by RASC on 14th January 2022, with further approval of all capital funds for 2022/23 required from Finance Committee and Court of Common Council in February and March 2022 respectively;
 2. Note that should this report be approved, a draw-down of the capital funds will then be sought via the Chamberlains 'Project Funding Update' report to Policy and Resources Committee in March 2022;
 3. Approve the project budget of £2.075M, funded as referenced in Section 3 of this report;
 4. Approve the £250k budget to progress the project to the next Gateway; and
 5. Approve the updated programme for the delivery of the project.
8. **GATEWAY 3 ISSUE - CROSSRAIL LIVERPOOL STREET URBAN INTEGRATION (PHASE 2)**
The Sub Committee considered a Gateway 3 Issue report of the Executive Director of Environment regarding Phase 2 of the Crossrail Liverpool Street Urban Integration project. The Executive Director of Environment introduced the report and outlined the proposals, also advising of the connection between the recommendations of the report and the report at Item 14d on further Crossrail urban realm improvements. The Sub Committee noted that the project would be funded through S106 and external funding.

RESOLVED – That the Projects Sub Committee:

1. Note and approve the contents of this report;
2. Approve the transfer of the project management, oversight, funding and financial responsibilities of the incomplete works identified in the Crossrail Liverpool Street Phase 1 project (11375) Gateway 6 to this project for completion (detailed in paragraph 4.8);

3. To accommodate the previous recommendation, note and approve a £155,000 increase in the total estimated project cost to approx. £1.64m, as shown in Appendix 2. This funding is to be provided by the Crossrail Liverpool Street Phase 1 project;
 4. Note and approve the updated 'Fees' budget expenditure description to include feasibility design work by third parties (detailed in paragraph 5.3);
 5. Approve the updated costed risk register in Appendix 3, to be drawn down via delegation to Chief Officer. (Overall CRP amount has not changed since last report);
 6. Approve the removal of the temporary social distancing measures and associated Temporary Traffic Regulation Order from Old Broad Street between London Wall and Liverpool Street, previously implemented by the Covid-19 On Street Response;
 7. Agree that the Corporate Programme Management Office, in consultation with the Chairman of the Project Sub Committee and Chief Officer as necessary, is to decide whether any project issues or decisions that falls within the remit of paragraph 45 of the 'City of London Project Procedure – Oct 2018' (Changes to Projects: General), as prescribed in Appendix 4 of this report, is to be delegated to Chief Officer or escalated to committee(s); and
 8. Delegate the authority to Chief Officer to approve an updated risk register at the appropriate time to reflect the Crossrail Liverpool Street Phase 1 project's incomplete construction tasks subject to the project not breaching its total available funding amount.
9. **GATEWAY 2 ISSUE - HAMPSTEAD HEATH SWIMMING FACILITIES - SAFETY, ACCESS AND SECURITY IMPROVEMENTS**
- The Sub Committee considered a Gateway 2 Issue joint report of the Executive Director of Environment and the City Surveyor regarding safety, access and security improvements to the Hampstead Heath Swimming Facilities. The City Surveyor introduced the report and outlined the proposals and project next steps, also assuring the Sub Committee that the funding was sufficient to reach the tender phase of the project.

RESOLVED – That the Projects Sub Committee:

1. Approve the Gateway 3/4 (Options Appraisal) report to be pushed back to June 2022;
2. Approve a further fee drawdown of £79,000 to support RIBA stage 3 design in facilitating the Gateway 3/4 report;

3. Note that that if the additional fee request is approved the total fee drawdown to date would be £133,000 (excluding Risk) and £143,000, (including Risk); and
4. Note that the projected completion within the Gateway 2 report of May 2023 is unchanged by this delay.

10. **GATEWAY 2 ISSUE - ST PAUL'S GYRATORY PROJECT**

The Sub Committee considered a Gateway 2 Issue of the Executive Director of Environment on the St. Paul's Gyratory project. The Chairman introduced the item and advised that the required capital funding bid for the project had been approved by Finance Committee, and the wider proposals approved by the Streets & Walkways Sub Committee. The Executive Director of Environment then introduced the report and outlined the proposals.

RESOLVED – That the Projects Sub Committee:

1. Approve the release of the £100,000 Section 278 design and evaluation payment from the Section 106 for 81 Newgate Street into this project;
2. Approve a revised budget of £780,442 to reach the next Gateway (see Appendix 2);
3. Approve the signing of a Section 278 agreement with the developer of 81 Newgate Street;
4. Note Resource Allocation sub-committee approval of a capital bid for £555,500 to be allocated to the project for 2022/23 which will be considered in turn by Finance Committee in February and the Court of Common Council in March,
5. Subject to the approval of the Finance Committee and Court of Common Council of that capital bid, approve delegated authority to the Executive Director Environment, in consultation with the Chamberlain and the respective Chairmen & Deputy Chairmen, to incorporate this funding into the project budget; and
6. Note that there may be the need to phase the project over several years to accommodate the varying timelines of the two development sites contained within the project scope.

11. **GATEWAY 3/4 - CLIMATE ACTION STRATEGY - YEAR 2 COOL STREETS AND GREENING PROGRAMME**

The Sub Committee considered a Gateway 3/4 report of the Executive Director of Environment regarding Year 2 of the Cool Streets and Greening programme. The Chairman introduced the item, advising that the project would be funded through the Climate Action Strategy. The Executive Director of Environment then introduced the report and drew Members' attention to the key points.

In response to a question from a Member, the Executive Director of Environment outlined the climate monitoring measures that would be installed at Finsbury Circus and the Barbican Podium, also advising that the recruitment of relevant climate action expertise was in progress.

RESOLVED – That the Projects Sub Committee:

1. Note the progress on Cool Streets and Greening Year 1 projects (see appendix 4):
 - Cheapside sunken garden
 - Bevis Marks
 - Jubilee Gardens
 - City of London School – riverside site
 - Vine Street tree planting – monitoring only
 - Climate resilient planting (4 sites) – monitoring only

2. Agree that a budget of £750K is approved in principle for design and installation of climate resilience measures on six Year 2 sites to enable redesigns of existing sites to be progressed. Final designs and costs will be confirmed through Gateway 5 reports for each individual site.
 - Little Trinity Lane
 - Crescent
 - Bank
 - Moor Lane
 - Barbican – monitoring only
 - Finsbury Circus – monitoring only

3. Note that revenue costs of £120K associated with maintenance and monitoring for Year 2 sites will be funded from the Climate Action Strategy revenue budget;

4. Additional Year 2 projects – That a budget of £550-850K (depending on the number of sites identified) is approved for the identification, design and implementation (in principle) of additional sites through the following workstreams in Year 2:
 - Cubic Mile project in conjunction with British Geological Survey (BGS)
 - Heat Resilient Highways – risk appraisal
 - Citywide Greening and Biodiversity,Final designs and implementation costs for the additional sites identified in Year 2 will be subject to Gateway 5 approval;

5. Note the revised budgets set out in table 1:

	Budget	Spend 2021/22 (To Jan 2022)	Proposed spend to March '23
Gateway 1-2	£320K	£123K	£197K
Gateway 3-4 Year 1	£660K	£nil	£660*
Gateway 3-4 Year 2	£750K existing sites £550-850K new sites	N/A	A budget uplift of 120K is required to get to Gateway 5 Total proposed spend (in principle) £1.3M to 1.6M*
Revenue budgets	£120K Year 2		

*Subject to Gateway 5 approval for implementation

6. Note that of the Year 1 funding approved at Gateway 1-2 for evaluation and programme development and Gateway 3-4 for site design and implementation £857K will be carried forward to Year 2 to complete this work;
 7. In addition, revenue budgets of 120K over a period of five years for maintenance and monitoring of Year 2 projects are required;
 8. Note the progress that has been made on the Cool Streets & Greening project since Gateway 2 approval in April 2021; and
 9. Note the total estimated cost of the project at £6.8M = 1.7M per year for 4 years CAS budget (excluding risk)
12. **GATEWAY 3/4 - ST MARY AXE EXPERIMENTAL TIMED CLOSURE**
The Sub Committee considered a Gateway 3/4 report of the Executive Director of Environment on the St Mary Axe Experimental Timed Closure project. The Sub Committee noted that the project would be funded through S106 funding.

RESOLVED – That the Projects Sub Committee:

1. Agree that additional budget of £35,500 is approved to reach the next Gateway;
2. Note the revised project budget of £77,199 (excluding risk);
3. Note the total estimated cost of the project at £255,400 (excluding risk);
4. That a Costed Risk Provision of £14,600 is approved (to be drawn down via delegation to Chief Officer);
5. Note the total estimated cost of the project inclusive of costed risk at £270,000 (no change from previous);

6. Approve the removal of the existing Temporary Traffic Regulation Order (TTRO), implemented under the Covid-19 on-street response, that prohibits motor vehicles from entering St Mary Axe Monday-Friday 7am-7pm except for access to off-street premises;
7. Note that the experimental timed closure in St Mary Axe is not proposed to be progressed and approve the changes in scope to that detailed in section 5 of this report, which are:
 - Approve a change in project title to 'St Mary Axe Improvements – Phase 1' to better reflect the rescoping of this project
 - Commence the detailed design of a raised carriageway table on St Mary Axe at the junction with Undershaft and survey work to both inform the detailed design of the raised table and future proposals on St Mary Axe (as shown in Appendix 2 and detailed in paragraphs 5.1 and 5.3)
 - Support the City Cluster Vision Programme's Activation & Engagement work strand for potential temporary activation initiatives on St Mary Axe
 - That the next Gateway report proceeds under delegation to the Executive Director Environment, subject to the project cost not exceeding the maximum of £270,000 inclusive of CRP (as detailed in paragraph 5.1);
8. Agree that the Corporate Programme Management Office, in consultation with the Chairman of the Project Sub Committee and Chief Officer as necessary, is to decide whether any project issues or decisions that falls within the remit of paragraph 45 of the 'City of London Project Procedure – Oct 2018' (Changes to Projects: General), as prescribed in Appendix 3 of this report, is to be delegated to Chief Officer or escalated to committee(s); and
9. Delegate authority to the Director of the Built Environment to approve budget adjustments, above the existing authority within the project procedures and in consultation with Chamberlains, between budget lines if this is within the approved total project budget amount.

13. **GATEWAY 3 - CITY CLUSTER AREA - ACTIVATION AND ENGAGEMENT PROGRAMME**

The Sub Committee considered a Gateway 3 report of the Executive Director of Environment regarding the City Cluster Area Activation and Engagement Programme. The Sub Committee noted that the project had S106 funding and matched funding from the EC Partnership, commenting that the support of businesses was positive for the project.

RESOLVED – That the Projects Sub Committee note the project update and approve funding of £20,000 for staff costs for the City's Outdoor Arts Programme team, to be funded from the Pinnacle S106, with match funding provided by the EC Partnership.

14. GATEWAY 6 REPORTS

a) **Bank on Safety**

The Sub Committee considered a Gateway 6 report on the Bank on Safety project. The Executive Director of Environment introduced the report and drew Members' attention to the lessons learned. Members commended the project, commenting that whilst there had been challenges during the project the new junction was now generally accepted.

The Chairman commented that it may be too soon to fully assess the impact of the project on the rate of casualties at the junction due to Covid-19, but this would become clearer in the years to come. The Sub Committee noted that the project had been delivered within budget.

RESOLVED – That the Projects Sub Committee:

1. Note the contents of this report;
2. Approve the closure of the Bank on Safety Project with final staff costs to be confirmed and final account concluded; and
3. Approve remaining funds to be returned to the On Street Parking Reserve (circa £39k).

b) **Avondale Square Estate - Emergency and Communal Lighting**

The Sub Committee considered a Gateway 6 report of the Director of Community and Children's Services regarding the Emergency and Communal Lighting project at the Avondale Square Estate. The Sub Committee noted that there had been delays and a cost increase in completing the project.

RESOLVED – That the Projects Sub Committee:

1. Note the contents of this report;
2. Note the lessons learnt from this project; and
3. Authorise formal closure of the project.

c) **City Wayfinding - Introduction of Legible London**

The Sub Committee considered a Gateway 6 report of the Executive Director of Environment on the City Wayfinding – Introduction of Legible London project. The Chairman advised that whilst the project had been relatively expensive, the project was completed within budget and had delivered much-needed upgrades to signage, which had been positively received.

RESOLVED – That the Projects Sub Committee:

- a) Approve the content of this outcome report and agree for the project to be closed; and

b) Release the call on further funds from the On Street Parking Reserve.

d) **Crossrail Urban Realm Improvements Consolidation Report**

The Sub Committee considered a Gateway 6 report of the Executive Director of Environment regarding Crossrail Urban Realm Improvements consolidation. The Sub Committee noted that if the recommendations were approved project funding would be transferred to Phase 2 of the Crossrail Liverpool Street Urban Integration project.

RESOLVED – That the Projects Sub Committee:

- a) Note the successful completion of Phase 1 of the Crossrail Urban Realm Improvements Programme and associated underspends;
- b) Note that the development of options, and their associated costs, for Phase 2 of the Crossrail Urban Realm Improvements is currently underway and will be brought before Members for decision in Autumn 2022;
- c) Agree to close Farringdon East, Moorgate Phase 1 and Liverpool Street Phase 1 projects;
- d) Approve the content of this outcome report.

Farringdon East

- e) Approve the transfer of £85,000 to the City Structure's Lindsay Street Bridge Strengthening Project to fund the outstanding resurfacing of Lindsey Street following completion of bridge repair works;
- f) Note the project underspend of £564,590 on the Farringdon East Project.

Moorgate

- g) Approve the transfer of £25,018 to the 21 Moorfields section 278 project to fund outstanding works on Fore Street Avenue;
- h) Note the project underspend of £1,254,289 on Moorgate Crossrail Phase 1.

Liverpool Street

- i) Approve the transfer of £155,000 to Liverpool Street phase 2 project to fund outstanding phase 1 works;
- j) Note the project underspend of £1,060,806 on Liverpool Street phase 1 project; and

- k) Include any phase 1 utility repayments or payments to be assigned to phase 2 budget.

e) **London Wall Place Section S278 Highway and Public Realm Improvements**

The Sub Committee considered a Gateway 6 report of the Executive Director of Environment on the S278 Highway and Public Realm improvements at London Wall Place. The Sub Committee noted that the project had been completed within budget, with an estimated 18% underspend, which would be verified.

RESOLVED – That the Projects Sub Committee:

1. Note and approve the contents of this outcome report;
2. Authorise the Chamberlain's department to return unspent funds to the developer as set out in the respective legal agreements, after any required maintenance sums are accounted for and subject to the verification of the final accounts which has yet to take place; and
3. Agree to close the project following payment of the outstanding invoices and confirmation of the project's final account.

f) **Puddle Dock Improvement Measures**

The Sub Committee considered a Gateway 6 report of the Executive Director of Environment on the Puddle Dock Improvement measures project. The Sub Committee noted that the project had been completed within budget, and that connected TfL projects were in progress, although delivery had been deferred due to Covid-19. Members commended officers for delivering the project within budget, noting that this would be increasingly difficult in the next few years without appropriate forward planning due to market conditions.

RESOLVED – That the Projects Sub Committee approve the content of this Outcome Report and agree to close the project.

15. **DELEGATED AUTHORITY REQUEST - CITY TRANSPORTATION**

The Sub Committee considered a report of the Executive Director of Environment requesting delegated authority to progress several City Transportation projects during the 2022 election period. The Executive Director of Environment introduced the report and outlined requests in respect of the Moorgate Crossrail Station Links, 1-5 London Wall Gateway 1/2 and Leadenhall Street Traffic Management Phase 1 projects.

RESOLVED – That the Projects Sub Committee agree to delegate authority to the Town Clerk in consultation with the Chairman and Deputy Chairman of Streets and Walkways and Projects Sub-Committee under Standing Order 41(b) in relation to the matters outlined above to allow necessary decisions to be made during this period of February and May 2022 when there are no planned Committee meetings.

16. **RED REPORT: BILLINGSGATE ACTION PLAN- PROVISION OF ADDITIONAL FISH HANDLING FACILITIES**

The Sub Committee received a Red report of the Director of Markets and Consumer Protection and the City Surveyor. The City Surveyor introduced the report and explained the project's Red status, with the Sub Committee noting that there were cost implications.

RESOLVED – That the report be noted.

17. **RED REPORT: HIGH SUPPORT HOSTEL DEVELOPMENT**

The Sub Committee received a Red report of the Director of Community and Children's Services regarding the High Street Hostel Development project. The Director of Community and Children's Services introduced the report and explained the project's Red status. The Sub Committee noted that a Project Coversheet had not been provided and asked that this be provided when the project was next reported.

RESOLVED – That the report be noted.

18. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE SUB-COMMITTEE**

There were no questions.

19. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**

On the last meeting of the Sub Committee in its current format, the Deputy Chairman gave thanks to Members and officers for their contributions to the work of the Sub Committee. The Sub Committee then gave thanks to the Chairman for his leadership of the Sub Committee over the past 3 years.

The Chairman thanked Members and officers for their support and contributions to the Sub Committee, which had brought about policy changes and procedural improvements to the significant benefit of the organisation. The Chairman added that the Project Management Academy was a great legacy for the Sub Committee and added that he hoped this work would be built on going forward under the new governance arrangements.

20. **EXCLUSION OF THE PUBLIC**

RESOLVED – That under Section 100(A) of the Local Government Act 1972, the public be excluded from the meeting for the following item(s) on the grounds that they involve the likely disclosure of exempt information as defined in Part I of the Schedule 12A of the Local Government Act.

Item No.	Paragraph No.
21 - 28	3
29 - 31	7
32 - 35	3
36 - 37	-

21. **NON-PUBLIC MINUTES**
RESOLVED – That the non-public minutes of the meeting held on 25 January 2022 be agreed as an accurate record.
22. **NON-PUBLIC ACTIONS**
The Sub Committee noted that there were currently no non-public outstanding actions.
23. **PROPERTY PROJECTS GROUP (PPG) CONSTRUCTION MARKET UPDATE**
The Sub Committee received an oral update from the Property Projects Group (PPG) Director.
24. **NON-PUBLIC APPENDIX: GATEWAY 3 ISSUE - ST. PAUL'S EXTERNAL RELIGHTING**
The Sub Committee received a non-public appendix.
25. **GATEWAY 5 - YORK WAY ESTATE PROVISION OF SOCIAL HOUSING**
The Sub Committee considered a Gateway 5 report of the Director of Community & Children's Services.
26. **GATEWAY 4 ISSUE - ASSESSMENT CENTRE FOR ROUGH SLEEPERS**
The Sub Committee considered a Gateway 4 Issue report of the Director of Community & Children's Services and the City Surveyor.
27. **GATEWAY 6 - RING OF STEEL COMPLIANCE AND STABILISATION**
The Sub Committee considered a Gateway 6 report of the Commissioner of the City of London Police.
28. **GATEWAY 5 - SYDENHAM HILL WINDOW REPLACEMENT AND COMMON PARTS REDECORATION**
The Sub Committee considered a Gateway 5 report of the Director of Community & Children's Services.
29. **GATEWAY 2 - FORENSIC NETWORK**
The Sub Committee considered a Gateway 2 report of the Chamberlain.
30. **GATEWAY 2 - FORENSIC STORAGE**
The Sub Committee considered a Gateway 2 report of the Chamberlain.
31. **GATEWAY 2 - NATIONAL IDENTITY ACCESS MANAGEMENT (NIAM)**
The Sub Committee considered a Gateway 2 report of the Chamberlain.
32. **GATEWAY 2 - GUILDHALL SCHOOL OF MUSIC AND DRAMA AND BARBICAN CENTRE CATERING BLOCK HEATING, COOLING AND VENTILATION PROJECT**
The Sub Committee considered a Gateway 2 report of the Director of Operations and Buildings, Barbican Centre.

33. **GATEWAY 6 - MIDDLESEX STREET FLAT CONVERSIONS**

The Sub Committee considered a Gateway 6 report of the Director of Community & Children's Services.

34. **DELEGATED AUTHORITY REQUESTS**

a) **Secure City Programme**

The Sub Committee considered a report of the Executive Director of Environment and the Commissioner of the City of London Police.

b) **Sydenham Hill Redevelopment, Lewisham, SE26 6ND**

The Sub Committee considered a report of the City Surveyor.

c) **Finsbury Circus Gardens Reinstatement**

The Sub Committee considered a report of the City Surveyor and the Executive Director of Environment.

d) **Guildhall Cooling Plant Replacement**

The Sub Committee considered a report of the City Surveyor.

e) **Command and Control**

The item was withdrawn.

f) **Phases 2, 3 and 4 - City of London School Masterplan**

The Sub Committee considered a report of the City Surveyor.

g) **BEMS**

The Sub Committee considered an oral request of the City Surveyor.

35. **PORTFOLIO OVERVIEW**

The Sub Committee received a report of the Town Clerk.

a) **Red Report: Isleden House Infill Project**

The Sub Committee received a Red report of the Director of Community and Children's Services.

b) **Red Report: HR Integrated Time Management and e-Expenses Project**

The Sub Committee received a Red report of the Commissioner of the City of London Police.

36. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE SUB-COMMITTEE**

There were no questions.

37. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT AND WHICH THE SUB-COMMITTEE AGREE SHOULD BE CONSIDERED WHILST THE PUBLIC ARE EXCLUDED**

There was one item of other business.

The meeting closed at 12.32 pm

Chairman

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